# **IT AWARDS 2022** אנשים ומחשבים 🕫 תחרות **מצטייני המחשוב** הגשת מועמדות לתחרות מצטייני המחשוב 2022

המצגת מפרטת את תוכן וסדר הדברים שיש להציג על מנת להגיש מועמדות לתחרות. הפורמט הינו אחיד לכל המתמודדים, מצגות אחרות לא יתקבלו.



תחרות מצטייני המחשור 2022

אנשיםומחשבים 🕫

## Optimum יעוץ אסטרטגי למערכות מידע

## "Doona"



ERP (sales, operations, finance and logistics) +
EDI + E-commerce + Shipping system
+ Int'l Marine logistics

## In an Omnichannel distribution global group



Doona Car Seat & Stroller



Liki Trike



Yosi Wiesel Optimum IT December2022





#### The company - Doona

- Doona<sup>™</sup> is a visionary company committed to improving and simplifying the lives of parents and their babies by introducing innovative products and solution.
- Its flag product is a unique self developed patent of combining car seat and stroller

Transforms from Car Seat to Stroller in seconds One simple motion, opens and closes at a click of a button.







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#### The Doona group

- The headquarter is in Honk Kong
- Sales in USA (B2B and B2C) is done by the US distributor subsidiary
- The US logistic center is in Miami FL
- Global sales is done directly to dealers all over the world
- Sales in France (logistic center in Germany) is done by the French subsidiary
- The production to the group is done in Chine controlled by local Doona's supervisor





#### Doona worldwide presence



And dozens of worldwide local distributors





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המחשור

#### **Project Objectives**

#### The top goal of the project:

empower the Doona group in a very competitive, dynamic and challenging business environment,

by building streamlined processes, add sophisticated automation workflows and give the management tools for better understating and controlling the business

#### The method:

One unified global ERP for all the group subsidiaries with full and complete integarations with all satellite systems





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- **The Project Sponsor** Amiad Raviv – Doona CEO
- The Project Manager

Yosi Wiesel – "Optimum, strategic IT consulting"

#### • The Project Scope

- Implementing NetSuite ERP and EDI and e-commerce Globally
- Establishing "one true" over the company and all its systems
- Supporting, improving and automating all company business processes, for all its subsidiaries
- Supply management sophisticated tools to control the business in an omnichannel market











#### **Systems Suppliers:**

- NetSuite for the core ERP
- eZCom software for the EDI systems
- ShipStation for the warehouse shipping
- Shopify for the Ecommerce
- Netscore (India based) for the Shopify integration
- NovaModule for the Shipstation integration based on Celigo
- Netscorte for the PayPal integration
- Avalara Tax compliance system
- Vizion tracking international ocean freight
- Bill.com Vendors' payments solutions

## ORACLE NETSUITE



#### ShipStatin°



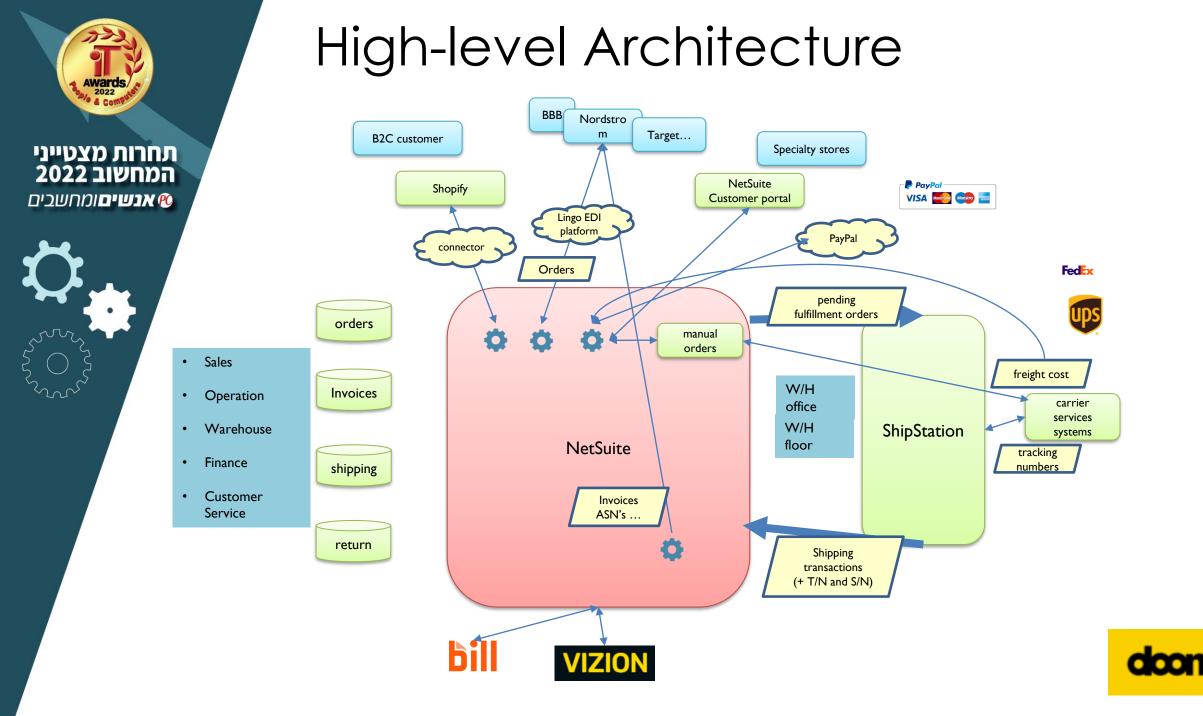




**∧**valara



- System Main Integrator:
  - Ran Segev and more NetCloud







#### Major challenges 1 - Omnichannel marketing - Controlling sales allocation

The company sell in USA in five major channels:

- Web for B2C
- Huge chains (like Target, Dillards etc.) B2B
- FBA (Fulfilled by Amazon) retailers B2B
- Local stores placing their orders to operation team or via a customer portal
- Customer service
- The business manager allocates for each channel a "piece" of the available stock, to tightly control "who sells what and how many"
- The business manager decides the internal allocation on daily basis according to the market demand and partners relationships
- NetSuite didn't support this feature so we developed a very complex logic to control it.







#### **Major challenges**

2 – full integration with the chains' EDI systems

Doona's huge chains customers (B2B) communicating with their vendors ONLY via EDI systems

- These sales are characterized by:
  - Large quantities (hundreds)
  - Long shipping dates
  - High orders value that must be checked against future stock availability and credit limits
  - Some chains runs their own e-commerce and Doona gets drop shipping orders to be delivered immediately
- Doona must <u>strictly</u> obey to their standards and work procedures, otherwise we lose sales and even pay penalties







#### Major challenges 2 (cont.) – full integration with the chains' EDI systems

- The communication is done for:
  - Getting PO's (and converting them to SO)
  - Reporting shipping ASN documents (Advanced Shipping Document)
  - Transmitting the invoices
  - Transmitting inventory levels allocated for the chins' ecommerce sites
- Every chain has its own implementation of these documents with dozen of "bureaucratic" details
- We developed sophisticated workflows to support all these nuances
- We integrate Lingo EDI system with our ERP







#### Major challenges 2 (cont.) – our EDI customers

**Featured Retailers** 

NORDSTROM

buybuy BABY





BABY'S & KID'S



GALTBABY.com

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Dillard's

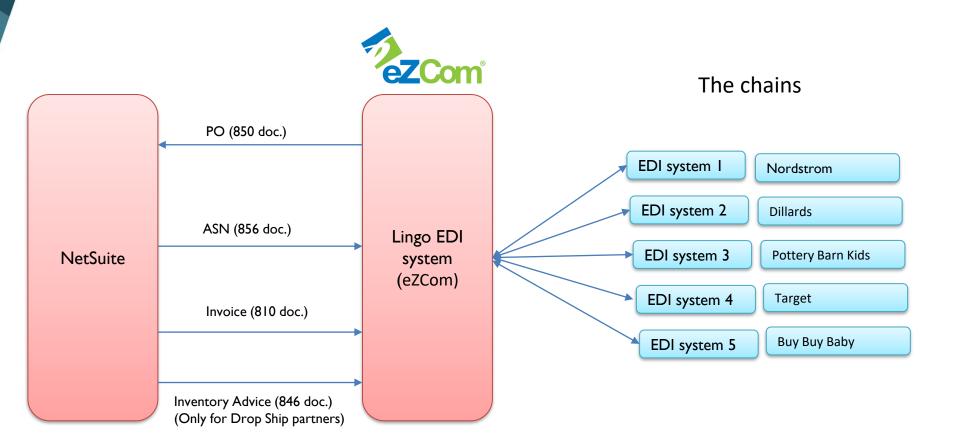








## The EDI (B2B) architecture







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#### Major challenges 3 – full integration with the Shopify (e-commerce) shops

Doona's B2C sales are done by Shopify stores (UAS and France)

- These sales are characterized by:
  - 24X7 availability
  - Small quantities
  - Immediate shipping
  - Must support peak periods like weekends, black Friday, promotions etc.
  - High flexibility of changing or canceling the orders cause huge challenges in the integration process
- The warhorse is challenged by high flexibility in Shipping methods and carriers (FedEx, UPS etc.)







#### Major challenges 4 – Heterogenous payments and "availability to promise" policies

Doona practices various payments scenarios and availability to promise policies – based on the sales channel and the customer:

- Shopify customer:
  - Pays online
  - We approve online against the ERP available stock (no shortage sales)
- EDI customer
  - Have terms
  - We approve only after analyzing the available and expected supply
  - We check against credit limit
- Private stores:
  - We approve only again immediate available stock
  - Customer pays by request to pay link we send. When he pays, immediately his order is released to the warehouse for shipping

The high level challenge is to make all this complexity, runs automatically as afar as possible





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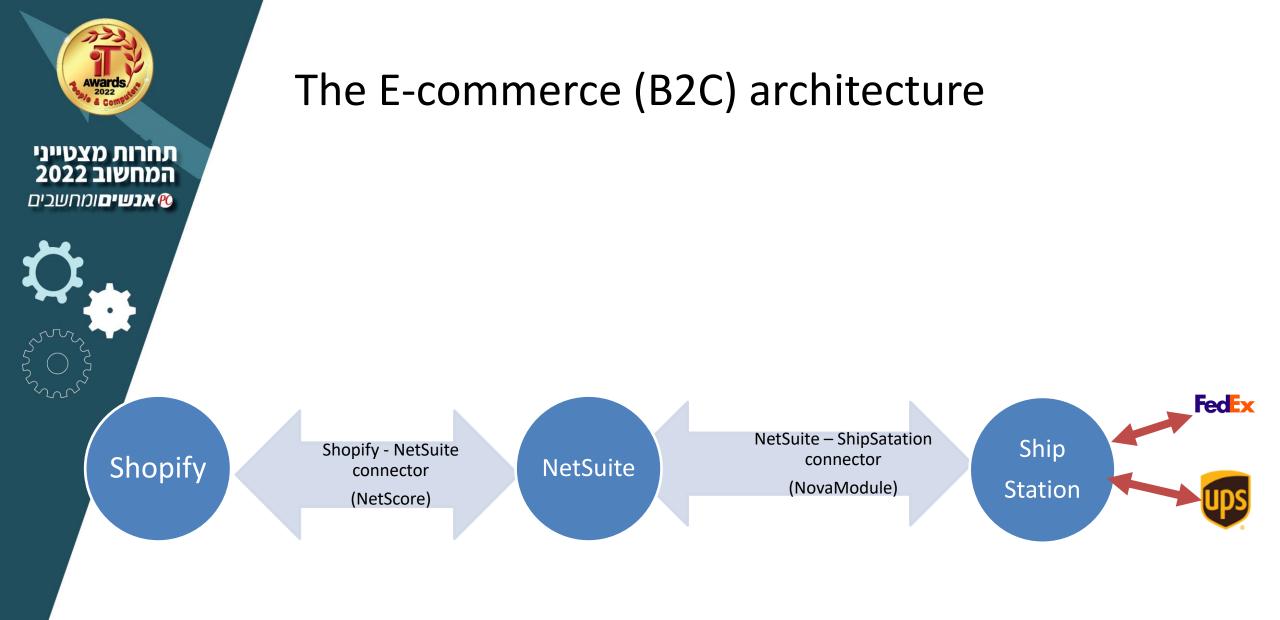
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#### Major challenges

- 5 Hundreds of Specialty stores un USA
- Complicated selling and payments process
- Various shipping methods















#### **Doona and COVID**

- We experienced significant shift form the physical stores (Chains and local stores) to online: our Shopify stores and Amazon FBA
- Supporting the allocation management logic an decontrol in NetSuite gave us high benefit
- Doona, as a global player, is experiencing the global problem of global transportations. (From our factory in China to USA and all over the world)
- This caused us to tightly manage our containers business of the global carriers.
- Currently we are building a new integration with a leading company to supply us accurate and Realtime data for our containers.
- Due to the huge Amazon demand we devised a new shipping strategy of shipping directly to US ports (close to our major customers) rather than to our logistic center in Miami







#### Doona and the global transportation crisis



- Since the COVID started, the world is in a global crisis with the global transportations.
- Containers prices soared sharply, and are very difficult to rent.
- This crisis effects our global supply chain: From Chine to worldwide distributors.
- It also raises our exposure to finance risks
- The "containers process" changed from a daily regular operation to management focused, complicated and very risky process
- To better manage this process we integrated our ERP with Vizion system
- Vizion system consolidates global shipping data from 98% of the shipping companies
   worldwide, and supply us (via API) an accurate and updated data for every containers
   we rent (i.e. the ETA, delays etc.)



Vizion: High Quality Ocean Visibility







#### The project time table

#### **Establishing the IT strategy** – February 2020

- Initial system architecture April 2020
- Start implementation with NetCloud August 2020
- Start Implementing the Shopify integration August 2020
- Start Implementing the EDI integration –December 2020
- Going live in USA January 2021
- Going life in France June 2021
- Continue massive developments during 2021, 2022
- Connecting a Norwegian Shopify –January 2023
- Going live in Hong Kong 2023 (planned)
- Going life in Canada 2023 (planned)







### **System screenshots**

#### **Dashboard:** NetSuite analytics –periodical analysis by sales channel

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Awards



Shopify

Here is an illustration of one "simple" B2C order (out of hundreds every day) –

Flowing from Shopify to NetSuite to ShipStation

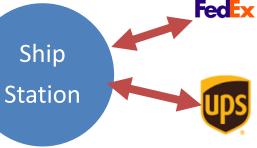
and then all the way back ...

Till the customer gets a tracking email

Shopify - NetSuite connector (NetScore)

NetSuite

NetSuite – ShipSatation connector (NovaModule)







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🔓 Sales Orders

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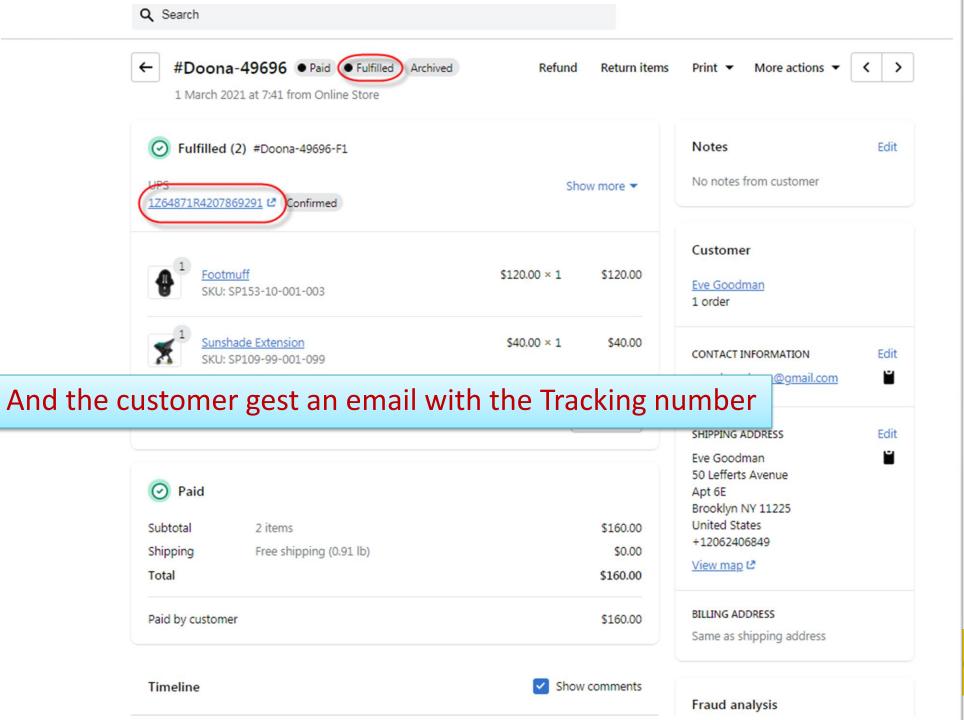


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#### Behind the scenes 24X7– The integration engine (by Celigo)

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Production Sandbox

ShipStation - NetSuite Connector 🖉 tag

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#### Why Us

- Pioneers of many new business concepts that we implemented in the NetSuite system
- Very complex integration of 4 top-noch systems
- Operational system running 24X7
- Hug challenge of coordinating implementors from many companies, various organizational culture, spread global and in time of COVID.
- Implementing of 3 subsidiaries spread globally
- Re-engineering the legacy manual work flow of the company
- Establishing cross-organizational "IT oriented" culture
- Running the project with relatively very small IT team







## Thank you!





